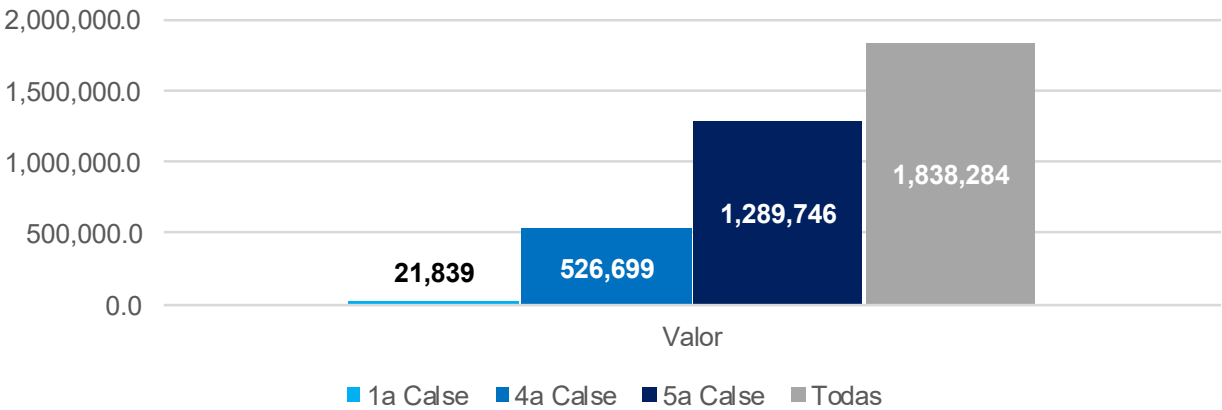


Plan de Pagos: Ibro S.A.S.

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Cop \$000	Valor
1a Calse	21,838.8
4a Calse	526,699.0
5a Calse	1,289,746.3
Todas	1,838,284.1

Proyecto de calificación y graduación de créditos



P&L (Año): Libro S.A.S.

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Cop \$000	dic-20	dic-21 P	dic-22 P	dic-23 P	dic-24 P	dic-25 P	dic-26 P	dic-27 P	dic-28 P	dic-29 P	dic-30 P	dic-31 P	dic-32 P
Ventas	3,534,948	3,569,531	4,171,098	4,437,519	4,628,753	4,772,118	4,891,094	5,014,257	5,151,891	5,288,099	5,449,277	5,642,895	5,865,880
Total Costo de Venta	3,033,804	2,694,714	3,148,850	3,349,977	3,494,344	3,602,573	3,692,390	3,785,368	3,889,271	3,992,097	4,113,774	4,259,940	4,427,898
Utilidad Bruta	501,144	874,817	1,022,248	1,087,542	1,134,410	1,169,546	1,198,704	1,228,889	1,262,620	1,296,002	1,335,503	1,382,954	1,437,982
Margen %	14.2%	24.5%	24.5%	24.5%	24.5%	24.5%	24.5%	24.5%	24.5%	24.5%	24.5%	24.5%	24.5%
Gastos administración	75,767	51,828	55,456	57,563	59,866	62,380	64,688	67,017	69,363	71,721	74,088	76,458	78,829
Gastos ventas	717,785	642,676	691,901	719,494	748,439	779,259	807,397	835,826	864,623	893,551	922,878	952,642	982,753
Depreciaciones	4,752	8,760	9,077	5,339	5,220	5,565	5,900	6,247	6,602	6,973	7,363	7,781	8,218
Amortizaciones	9,016	6,165	8,508	8,508	3,693	1,872	1,872	1,872	1,872	1,872	1,872	471	0
Total D&A	13,768	14,925	17,585	13,847	8,912	7,437	7,772	8,119	8,474	8,845	9,235	8,252	8,218
Total gastos	807,320	709,429	764,942	790,904	817,217	849,076	879,858	910,961	942,460	974,117	1,006,200	1,037,352	1,069,800
Acumulado													
Gastos %	22.8%	19.9%	18.3%	17.8%	17.7%	17.8%	18.0%	18.2%	18.3%	18.4%	18.5%	18.4%	18.2%
EBIT	(306,176)	165,388	257,306	296,638	317,193	320,470	318,846	317,927	320,160	321,884	329,303	345,602	368,182
Acumulado													
Margen %	-8.7%	4.6%	6.2%	6.7%	6.9%	6.7%	6.5%	6.3%	6.2%	6.1%	6.0%	6.1%	6.3%
EBITDA	(292,408)	180,313	274,891	310,485	326,105	327,907	326,619	326,186	325,717	325,069	324,831	324,587	325,011
Acumulado													
Ebitda %	-8.3%	5.1%	6.6%	7.0%	7.0%	6.9%	6.7%	6.5%	6.3%	6.1%	6.0%	5.8%	5.5%
Ingresos No Operacionales	58,858	44,323	834	888	926	954	978	1,003	1,030	1,058	1,090	1,129	1,173
Egresos No Operacionales	192,883	196,581	146,021	146,021	146,021	146,021	146,021	146,021	146,021	146,021	146,021	146,021	146,021
Total I y E.N.O.	(134,025)	(152,258)	(145,187)	(145,134)	(145,095)	(145,067)	(145,043)	(145,018)	(144,991)	(144,963)	(144,931)	(144,892)	(144,848)
Total G.F.	212,796	1,909	47,541	44,573	32,401	28,673	26,343	22,742	17,861	17,758	13,056	17,199	15,478
EBT	(652,997)	11,221	64,578	106,931	139,696	146,730	147,461	150,167	157,309	159,163	171,315	183,511	207,857
Provisión Impuesto Renta	2,197	3,591	20,019	32,079	41,909	44,019	44,238	45,050	47,193	47,749	51,395	55,053	62,357
Utilidad (perd) despues de imp.	(655,194)	7,630	44,559	74,852	97,787	102,711	103,223	105,117	110,116	111,414	119,920	128,458	145,500
Acumulado													
Margen %	-18.5%	0.2%	1.1%	1.7%	2.1%	2.2%	2.1%	2.1%	2.1%	2.1%	2.2%	2.3%	2.5%

BS (Año): Libro S.A.S.

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Cop \$000	dic-20	dic-21 P	dic-22 P	dic-23 P	dic-24 P	dic-25 P	dic-26 P	dic-27 P	dic-28 P	dic-29 P	dic-30 P	dic-31 P	dic-32 P
Caja y Bancos	323,368	0	0	0	181,834	258,455	505,276	411,174	321,073	0	0	(0)	0
Total Caja y Bancos	323,368	0	0	0	181,834	258,455	505,276	411,174	321,073	0	0	(0)	0
Acciones	0	0	0	0	0	0	0	0	0	0	0	0	0
Cedulas	5,500	7,000	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
Derechos fiduciarios	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Inversiones	5,500	7,000	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
Clientes nacionales	235,929	293,725	422,432	421,325	439,482	543,713	557,269	571,301	570,678	769,863	689,850	803,657	835,414
Cuenta x cobrar a accionistas	52,737	50,615	50,615	50,615	50,615	50,615	50,615	50,615	50,615	50,615	50,615	50,615	50,615
Anticipos y avances a proveedores	33,946	46,310	46,310	46,310	46,310	46,310	46,310	46,310	46,310	46,310	46,310	46,310	46,310
Anticipos Impuestos y saldos a favor	118,301	158,730	115,672	124,689	130,440	134,715	138,196	141,670	145,511	149,380	153,842	159,192	165,388
Cuentas x cobrar a trabajadores	3,907	4,164	4,164	4,164	4,164	4,164	4,164	4,164	4,164	4,164	4,164	4,164	4,164
Deudores varios	12,557	13,858	13,858	13,858	13,858	13,858	13,858	13,858	13,858	13,858	13,858	13,858	13,858
Cuentas de difícil cobro	0	0	0	0	0	0	0	0	0	0	0	0	0
Provisiones	(31,251)	(31,251)	(31,251)	(31,251)	(31,251)	(31,251)	(31,251)	(31,251)	(31,251)	(31,251)	(31,251)	(31,251)	(31,251)
Total Deudores	426,127	536,151	621,799	629,710	653,619	762,124	779,160	796,667	799,884	1,002,939	927,388	1,046,544	1,084,498
Mercancia no fabricada por empresa	957,551	886,956	1,116,159	1,176,849	1,198,812	1,178,933	1,149,896	1,118,951	1,088,119	1,346,835	1,322,788	1,302,377	1,283,657
Inventario en tránsito	0	0	0	0	0	0	0	0	0	0	0	0	0
Provisión Inventario	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Inventarios	957,551	886,956	1,116,159	1,176,849	1,198,812	1,178,933	1,149,896	1,118,951	1,088,119	1,346,835	1,322,788	1,302,377	1,283,657
Activo Corriente	1,712,547	1,430,107	1,741,458	1,810,059	2,037,764	2,203,012	2,437,832	2,330,292	2,212,577	2,353,274	2,253,676	2,352,421	2,371,655
Terrenos	0	0	0	0	0	0	0	0	0	0	0	0	0
Edificaciones	0	0	0	0	0	0	0	0	0	0	0	0	0
Maquinaria y equipos	8,225	8,225	10,310	12,529	14,843	17,229	19,675	22,182	24,758	27,402	30,127	32,948	35,881
Equipo de oficina	36,423	36,423	37,257	38,144	39,070	40,025	41,003	42,006	43,036	44,094	45,184	46,312	47,485
Equipo de computación y comunicación	61,085	61,085	62,754	64,529	66,380	68,289	70,246	72,251	74,312	76,427	78,607	80,864	83,210
Flota y equipo de transporte	0	0	0	0	0	0	0	0	0	0	0	0	0
Depreciaciones	(76,382)	(85,142)	(94,219)	(99,558)	(104,777)	(110,342)	(116,243)	(122,489)	(129,091)	(136,064)	(143,427)	(151,208)	(159,427)
Total PP&E	29,351	20,591	16,102	15,644	15,516	15,201	14,681	13,950	13,015	11,859	10,490	8,916	7,150
Gastos pagados por anticipado	0	0	0	0	0	0	0	0	0	0	0	0	0
Cargos diferidos	6,481	18,674	18,674	18,674	18,674	18,674	18,674	18,674	18,674	18,674	18,674	18,674	18,674
Amortizaciones	0	(1,355)	(3,227)	(5,099)	(6,971)	(8,843)	(10,715)	(12,587)	(14,459)	(16,331)	(18,203)	(18,674)	(18,674)
Total Diferidos	6,481	17,319	15,447	13,575	11,703	9,831	7,959	6,087	4,215	2,343	471	0	0
Credito mercantil	0	0	0	0	0	0	0	0	0	0	0	0	0
Licencias	13,492	19,903	19,903	19,903	19,903	19,903	19,903	19,903	19,903	19,903	19,903	19,903	19,903
Amortización Intangibles	0	(4,810)	(11,446)	(18,082)	(19,903)	(19,903)	(19,903)	(19,903)	(19,903)	(19,903)	(19,903)	(19,903)	(19,903)
Total Intangibles	13,492	15,093	8,457	1,821	0	0	0	0	0	0	0	0	0
Propiedades de inversión	982,728	982,728	982,728	982,728	982,728	982,728	982,728	982,728	982,728	982,728	982,728	982,728	982,728
Valorizaciones	0	0	0	0	0	0	0	0	0	0	0	0	0
Total otros activos	982,728	982,728	982,728	982,728	982,728	982,728	982,728	982,728	982,728	982,728	982,728	982,728	982,728
Activos no corriente	1,032,052	1,035,731	1,022,734	1,013,768	1,009,948	1,007,760	1,005,368	1,002,765	999,958	996,930	993,689	991,644	989,879
Total Activos	2,744,599	2,465,837	2,764,192	2,823,827	3,047,712	3,210,772	3,443,200	3,333,057	3,212,535	3,350,203	3,247,365	3,344,065	3,361,534

Bancos nacionales	678,565	0	0	0	0	0	0	0	0	0	0	0	0
Obligaciones menores TR CR	2,749	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
Obligaciones con accionistas	17,325	0	0	0	0	0	0	0	0	0	0	0	0
Total reestructurados financieros	0	699,454	699,454	699,454	699,454	699,454	699,454	574,397	437,971	301,546	165,120	21,475	0
Obligaciones nueva deuda Col \$	0	47,519	298,562	69,926	17	0	0	0	0	132,360	66,075	254,892	107,813
Total Obligaciones Financieras Col \$	698,639	746,973	998,016	769,380	699,471	699,454	699,454	574,397	437,972	433,905	231,195	276,367	107,813
Obligaciones financieras USD \$	0	0	0	0	0	0	0	0	0	0	0	0	0
Diferencia en cambio	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Obligaciones USD \$	0	0	0	0	0	0	0	0	0	0	0	0	0
Proveedores nacionales	141,668	53,812	70,182	254,454	398,129	456,067	560,925	575,050	590,834	707,531	781,174	808,930	840,824
Proveedores del exterior	473,732	17,057	19,931	63,613	132,710	159,623	210,347	215,644	221,563	252,689	273,411	283,125	294,288
Total proveedores reestructurados	0	119,679	108,598	82,002	55,407	28,812	2,216	0	0	0	0	0	0
Total Proveedores	615,400	190,547	198,711	400,070	586,246	644,502	773,488	790,693	812,397	960,220	1,054,585	1,092,055	1,135,112
Costos y gastos por pagar	61,998	30,261	30,261	30,261	30,261	30,261	30,261	30,261	30,261	30,261	30,261	30,261	30,261
Deudas con accionistas	0	0	0	0	0	0	0	0	0	0	0	0	0
Retenciones en la fuente	11,159	6,591	6,591	6,591	6,591	6,591	6,591	6,591	6,591	6,591	6,591	6,591	6,591
Retención industria y comercio	5,359	138	138	138	138	138	138	138	138	138	138	138	138
Retenciones y aportes de nomina	1,863	1,720	1,720	1,720	1,720	1,720	1,720	1,720	1,720	1,720	1,720	1,720	1,720
Dividendos por pagar	0	0	0	0	0	0	0	0	0	0	0	0	0
Acreedores varios	494,323	1,867	1,867	1,867	1,867	1,867	1,867	1,867	1,867	1,867	1,867	1,867	1,867
Total reestructuración cuentas por pagar	0	533,292	533,292	533,292	533,292	533,292	533,292	435,522	328,863	222,205	115,547	8,888	0
Total cuentas por pagar	574,703	573,868	573,868	573,868	573,868	573,868	573,868	476,098	369,439	262,781	156,123	49,464	40,576
De renta y complementarios	0	3,591	20,019	32,079	41,909	44,019	44,238	45,050	47,193	47,749	51,395	55,053	62,357
Impuesto sobre las ventas por pagar	0	0	0	0	0	0	0	0	0	0	0	0	0
Impuesto de industria y comercio	0	0	0	0	0	0	0	0	0	0	0	0	0
Total reestructuración impuestos	0	0	0	0	0	0	0	0	0	0	0	0	0
Total impuestos	0	3,591	20,019	32,079	41,909	44,019	44,238	45,050	47,193	47,749	51,395	55,053	62,357
Cesantías consolidadas	14,994	15,928	15,928	15,928	15,928	15,928	15,928	15,928	15,928	15,928	15,928	15,928	15,928
Intereses sobre cesantías	1,775	1,911	1,911	1,911	1,911	1,911	1,911	1,911	1,911	1,911	1,911	1,911	1,911
Prima de servicio	0	7,964	7,964	7,964	7,964	7,964	7,964	7,964	7,964	7,964	7,964	7,964	7,964
Vacaciones consolidadas	5,135	5,734	5,734	5,734	5,734	5,734	5,734	5,734	5,734	5,734	5,734	5,734	5,734
Total reestructuración laborales	0	21,839	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
Total obligaciones laborales	21,905	53,376	31,537	31,537	31,537	31,537	31,537	31,537	31,537	31,537	31,537	31,537	31,537
Provision para costos y gastos	0	0	0	0	0	0	0	0	0	0	0	0	0
Obligaciones laborales	0	0	0	0	0	0	0	0	0	0	0	0	0
Obligaciones fiscales	0	0	0	0	0	0	0	0	0	0	0	0	0
Total obligaciones	0	0	0	0	0	0	0	0	0	0	0	0	0
Anticipo de clientes	55,039	53,939	53,939	53,939	53,939	53,939	53,939	53,939	53,939	53,939	53,939	53,939	53,939
Depositos recibidos	0	0	0	0	0	0	0	0	0	0	0	0	0
Acreedores varios largo plazo	0	0	0	0	0	0	0	0	0	0	0	0	0
Total reestructuración anticipo	0	57,000	57,000	57,000	57,000	57,000	57,000	46,550	35,150	23,750	12,350	950	(0)
Total pasivos estimados	55,039	110,939	110,939	110,939	110,939	110,939	110,939	100,489	89,089	77,689	66,289	54,889	53,939
Total Pasivos	1,965,685	1,679,294	1,933,090	1,917,873	2,043,970	2,104,320	2,233,525	2,018,265	1,787,627	1,813,881	1,591,123	1,559,365	1,431,334
Capital social	340,000	340,000	340,000	340,000	340,000	340,000	340,000	340,000	340,000	340,000	340,000	340,000	340,000
Capital x Suscribir	0	0	0	0	0	0	0	0	0	0	0	0	0
Prima en Colocación de Acc.	0	0	0	0	0	0	0	0	0	0	0	0	0
Total capital	340,000	340,000	340,000	340,000	340,000	340,000	340,000	340,000	340,000	340,000	340,000	340,000	340,000
Reservas	22,009	22,009	22,009	22,009	22,009	22,009	22,009	22,009	22,009	22,009	22,009	22,009	22,009
Total reservas	22,009	22,009	22,009	22,009	22,009	22,009	22,009	22,009	22,009	22,009	22,009	22,009	22,009
Revalorización patrimonio	0	0	0	0	0	0	0	0	0	0	0	0	0
Superavit por valorización	327,586	327,586	327,586	327,586	327,586	327,586	327,586	327,586	327,586	327,586	327,586	327,586	327,586
Total revalorización	327,586	327,586	327,586	327,586	327,586	327,586	327,586	327,586	327,586	327,586	327,586	327,586	327,586
Util. Acumuladas	744,512	89,318	96,948	141,507	216,359	314,146	416,857	520,080	625,197	735,313	846,727	966,647	1,095,105
Util. del ejercicio	(655,194)	7,630	44,559	74,852	97,787	102,711	103,223	105,117	110,116	111,414	119,920	128,458	145,500
Total resultados	89,318	96,948	141,507	216,359	314,146	416,857	520,080	625,197	735,313	846,727	966,647	1,095,105	1,240,605
Total patrimonio	778,914	786,543	831,102	905,954	1,003,741	1,106,453	1,209,675	1,314,792	1,424,908	1,536,322	1,656,242	1,784,700	1,930,200
Total pasivo y patrimonio	2,744,599	2,465,837	2,764,192	2,823,827	3,047,712	3,210,772	3,443,200	3,333,057	3,212,535	3,350,203	3,247,365	3,344,065	3,361,534
Check	0	0	0	0	0	0	0	0	0	0	0	0	0
Indicadores Financieros	dic-20	dic-21	dic-22	dic-23	dic-24	dic-25	dic-26	dic-27	dic-28	dic-29	dic-30	dic-31	dic-32
Rotación de Cartera (Días)	24.03	25.64	31.56	29.59	29.59	35.51	35.51	35.51	34.52	45.37	39.45	44.38	44.38
Rotación de Invent. (Días)	113.63	102.58	110.47	109.48	106.92	101.98	97.05	92.12	87.19	105.14	100.21	95.28	90.35
Rotación de Invent. + Ant.(Días)	117.65	107.93	115.05	113.79	111.05	105.99	100.96	95.93	90.90	108.75	103.72	98.66	93.60
Rotación de C x P (Días)	73.03	22.04	19.67	37.22	52.28	55.75	65.28	65.10	65.10	74.96	79.89	79.89	79.89

CF (Año): Ibro S.A.S.

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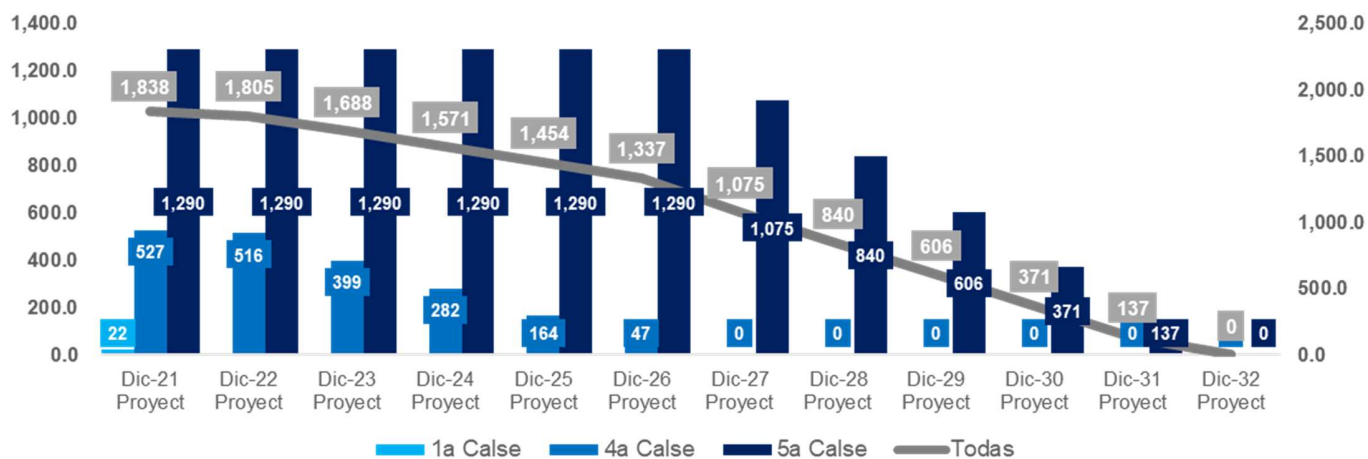
Cop \$000	dic-20	dic-21 P	dic-22 P	dic-23 P	dic-24 P	dic-25 P	dic-26 P	dic-27 P	dic-28 P	dic-29 P	dic-30 P	dic-31 P	dic-32 P
Ingresos operacionales		3,569,531	4,171,098	4,437,519	4,628,753	4,772,118	4,891,094	5,014,257	5,151,891	5,288,099	5,449,277	5,642,895	5,865,880
(-) Costo de Ventas		(2,694,714)	(3,148,850)	(3,349,977)	(3,494,344)	(3,602,573)	(3,692,390)	(3,785,368)	(3,889,271)	(3,992,097)	(4,113,774)	(4,259,940)	(4,427,898)
(-) Gastos de Operación		(709,429)	(764,942)	(790,904)	(817,217)	(849,076)	(879,858)	(910,961)	(942,460)	(974,117)	(1,006,200)	(1,037,352)	(1,069,800)
(+) Depreciación y Amortizaciones		14,925	17,585	13,847	8,912	7,437	7,772	8,119	8,474	8,845	9,235	8,252	8,218
EBITDA	0	180,313	274,891	310,485	326,105	327,907	326,619	326,046	328,634	330,729	338,538	353,854	376,401
(-) Impuestos		(3,591)	(20,019)	(32,079)	(41,909)	(44,019)	(44,238)	(45,050)	(47,193)	(47,749)	(51,395)	(55,053)	(62,357)
Flujo caja de operación	0	176,722	254,872	278,406	284,196	283,888	282,381	280,996	281,441	282,980	287,143	298,801	314,044
Δ Inversiones		(1,500)	3,500	0	0	0	0	0	0	0	0	0	0
Δ Cuentas por cobrar		(110,024)	(85,649)	(7,911)	(23,908)	(108,505)	(17,036)	(17,507)	(3,217)	(203,055)	75,550	(119,156)	(37,953)
Δ Inventarios		70,595	(229,203)	(60,690)	(21,962)	19,878	29,037	30,945	30,832	(258,716)	24,047	20,411	18,719
Δ Diferidos		(12,193)	0	0	0	0	0	0	0	0	0	0	0
Δ Intangibles		(6,411)	0	0	0	0	0	0	0	0	0	0	0
Δ Otros Activos		0	0	0	0	0	0	0	0	0	0	0	0
Δ Proveedores		(424,852)	8,164	201,358	186,176	58,256	128,986	17,205	21,703	147,823	94,365	37,470	43,057
Δ Cuentas por Pagar		(835)	0	0	0	0	0	(97,770)	(106,658)	(106,658)	(106,658)	(106,658)	(8,888)
Δ Impuestos		3,591	16,428	12,060	9,830	2,110	219	812	2,143	556	3,646	3,658	7,304
Δ Obligaciones Laborales		31,471	(21,839)	0	0	0	0	0	0	0	0	0	0
Δ Pasivos estimados		0	0	0	0	0	0	0	0	0	0	0	0
Δ Otros Pasivos		55,900	0	0	0	0	0	(10,450)	(11,400)	(11,400)	(11,400)	(11,400)	(950)
Inversión capital de trabajo		(394,257)	(308,599)	144,817	150,136	(28,261)	141,206	(76,765)	(66,597)	(431,449)	79,550	(175,675)	21,289
(-) CapEx		0	(4,588)	(4,881)	(5,092)	(5,249)	(5,380)	(5,516)	(5,667)	(5,817)	(5,994)	(6,207)	(6,452)
Flujo caja de inversión		(394,257)	(313,187)	139,936	145,044	(33,510)	135,826	(82,281)	(72,264)	(437,266)	73,556	(181,882)	14,836
Flujo caja libre operativo	0	(217,535)	(58,315)	418,342	429,240	250,377	418,206	198,715	209,177	(154,286)	360,698	116,919	328,880
(+) Endeudamiento		2,766	0	0	0	0	0	0	0	0	0	0	0
(+) Endeudamiento USD\$		0	0	0	0	0	0	0	0	0	0	0	0
(+) Nueva Deuda		186,010	1,025,905	333,337	0	0	0	0	0	369,034	177,141	882,343	621,933
(-) Amortizaciones		(839,896)	(774,862)	(561,972)	(69,909)	(17)	0	0	0	(236,675)	(243,426)	(693,526)	(769,012)
(+) Nueva deuda reestructuración		699,454	0	0	0	0	0	0	0	0	0	0	0
(-) Amortizaciones reestructuración		0	0	0	0	0	0	(125,057)	(136,426)	(136,426)	(136,426)	(143,645)	(21,475)
(-) Intereses		(1,909)	(47,541)	(44,573)	(32,401)	(28,673)	(26,343)	(22,742)	(17,861)	(17,758)	(13,056)	(17,199)	(15,478)
(+) Capitalización		0	0	0	0	0	0	0	0	0	0	0	0
(-) Dividendos		0	0	0	0	0	0	0	0	0	0	0	0
Flujo caja financiación	0	46,425	203,502	(273,209)	(102,310)	(28,690)	(26,343)	(147,799)	(154,287)	(21,824)	(215,767)	27,973	(184,032)
(+/-) Otros ingresos		(152,258)	(145,187)	(145,134)	(145,095)	(145,067)	(145,043)	(145,018)	(144,991)	(144,963)	(144,931)	(144,892)	(144,848)
Total flujo de caja	0	(323,368)	(0)	(0)	181,834	76,621	246,821	(94,102)	(90,100)	(321,073)	0	0	0
Caja Inicial		323,368	(0)	(0)	(0)	181,834	258,455	505,276	411,174	321,073	0	0	0
Caja Final	0	(0)	(0)	(0)	181,834	258,455	505,276	411,174	321,073	0	0	0	0
Saldo Prestamo		746,973	998,016	769,380	699,471	699,454	699,454	574,397	437,972	433,905	231,195	276,367	107,813
Saldo Inversiones		0	0	0	0	0	0	0	0	0	0	0	0
Cubrimiento faltantes de caja													
Faltante		(217,481)	(1,004,066)	(333,337)	0	0	0	0	0	(369,034)	(177,141)	(882,343)	(621,933)
Credito ó desembolso de nueva deuda		217,481	1,004,066	333,337	0	0	0	0	0	369,034	177,141	882,343	621,933
Fin. Faltan. Caja N.D. (Si=1, No=0)		1	1	1	1	1	1	1	1	1	1	1	1
Caja		0	0	0	181,834	258,455	505,276	411,174	321,073	0	0	-0	0
Check		(0)	(0)	(0)	(0)	(0)	(0)	(0)	0	0	0	0	0
Amortización Obligaciones Reestructuradas													
Primera clase		0	21,839	0	0	0	0	0	0	0	0	0	0
Cuarta clase		0	11,081	117,044	117,044	117,044	117,044	47,441	0	0	0	0	0
Quinta clase		0	0	0	0	0	0	214,958	234,499	234,499	234,499	234,499	136,791
Total		0	32,920	117,044	117,044	117,044	117,044	262,398	234,499	234,499	234,499	234,499	136,791

Forma de Pago Ley 1116: Ibro S.A.S.

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	Dic-21	Dic-22	Dic-23	Dic-24	Dic-25	Dic-26	Dic-27	Dic-28	Dic-29	Dic-30	Dic-31	Dic-32
Cop \$000.000	Proyect	Proyect	Proyect	Proyect	Proyect	Proyect	Proyect	Proyect	Proyect	Proyect	Proyect	Proyect
1a Calse	21.8	-0.0	-0.0	-0.0	-0.0	-0.0	-0.0	-0.0	-0.0	-0.0	-0.0	-0.0
4a Calse	526.7	515.6	398.6	281.5	164.5	47.4	0.0	0.0	0.0	0.0	0.0	0.0
5a Calse	1,289.7	1,289.7	1,289.7	1,289.7	1,289.7	1,289.7	1,074.8	840.3	605.8	371.3	136.8	0.0
Todas	1,838.3	1,805.4	1,688.3	1,571.3	1,454.2	1,337.2	1,074.8	840.3	605.8	371.3	136.8	0.0

Forma de pago Ley 1116 2021-2031



RICARDO IBARRA BUSTAMANTE

Representante Legal

ALEJANDRA P. ZURIQUE

Contador(a)
T.P. 205740-T

JUAN PEREZ VERGARA

Revisor Fiscal
T.P. 10.012-T